

'Gardeners for the present and the future'
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HBG Training Programme

- Historic & Botanic Garden Training Programme
- Previously Historic & Botanic Garden Bursary Scheme (HBGBS)
- Hosts approx. 20 trainees a year
- 12 month placement in an historic or botanic garden
- Combination of practical and written work



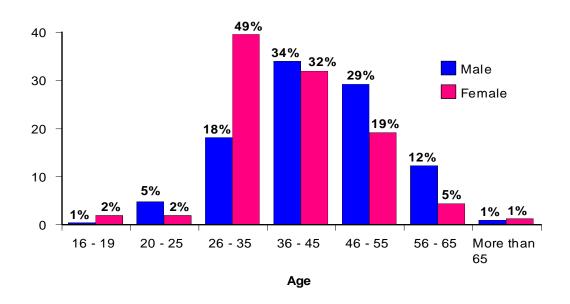
Scheme Background

Why does the scheme exist?

- Compulsory competitive tendering
- Decline in number of apprenticeships
- Aging workforce

Skills Shortage!

Age and gender of individuals entering industry in 2005



Source: Historic and Botanic Gardens Research, E3 Marketing, 2005

Historic & Botanic Garden Bursary Scheme

Objective of the new scheme...

'The objective of the proposed bursary is to help preserve heritage skills for future generations by ensuring that the current and upcoming generations of gardeners and botanical horticulturalists are thoroughly and deeply educated and trained.'

Partnership of 17

English Heritage, GreenSpace, Institute of Horticulture, Sector Skills Council Lantra, Napaeo, Plant Network, Professional Gardeners Guild, The Corporation of London, The Eden Project, The Historic Houses Association, The Historic Royal Palaces, The National Trust, The National Trust for Scotland, The Royal Botanic Gardens Kew, The Royal Botanic Gardens Edinburgh, The Royal Horticultural Society, The Royal Parks

Scheme Aims

- 1. Assist in addressing a severe shortage of heritage gardening and botanic skills
- 2. Harness the potential of the sector to work together to reverse the decline in skills through partnership and networking
- 3. Share best practice and <u>learn from excellence</u>
- 4. Create an incremental enhancement of sector managers' skills in inclusiveness and diversity

Barriers

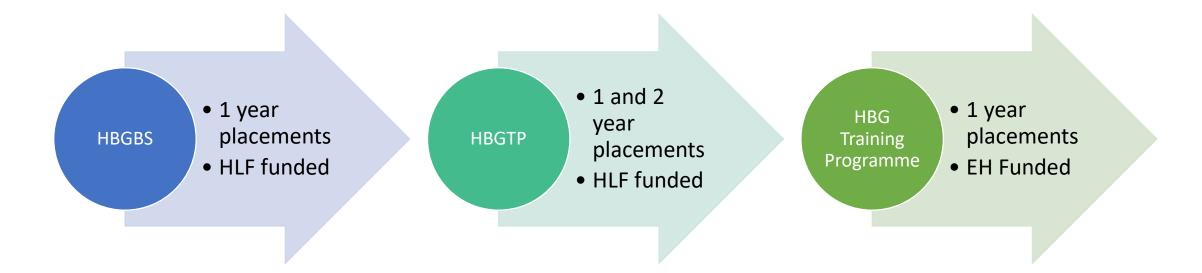
Overcoming barriers to involvement

The initial barriers were:

- 1. Perceptions of low pay, long hours, and difficult working conditions
- 2. Lack of information about the sector and its career paths and opportunities

Source: Historic and Botanic Gardens Research, E3 Marketing, 2005

Scheme Development



Now Historic & Botanic Garden Training Programme

Scheme Training Structure

Practical training

PLUS

Written work



Roles & Support

HBG Training Programme Manager

Recruits placement gardens and trainees, and provides training structure and support



Supervisor (Placement Garden)

Assigns and provides feedback to HBGTP and trainee on practical & HBGTP work.

Completes ITP and updates training programme regularly.



Trainee

Recruited by HBGTP in conjunction with placement garden. Completes 12 month training placement.

Mentor (Placement Garden)

Has occasional meetings with trainee to discuss progress in confidence.

Should provide professional insight, careers advice and guidance.

Recruitment

- How we recruit
- Who we recruit
- What our expectations are
- What their expectations are



Placement Gardens

- Recruited July Dec previous year
- Must meet 'placement garden criteria'
- Vital to trainee experience
- Provided with a bursary of approximately half trainee salary at National Living Wage (paid direct to PG)
- Must attend train the trainer event

Incredible network!



Trainees

- Recruitment begins in March and is usually complete by the end of June
- Start Sept of that year
- Employed by the Placement Garden
- Work full time (with half a day per week for study) in the garden
- Paid at least National Living Wage
- Supported in both their practical and written studies



Individual Training Plan (ITP)

- Unique to each trainee
- Completed at start of year
- Formed of 4 sections
- Copy held by placement garden and scheme
- Updated throughout placement

Section 1

- Lists trainee & placement garden details
- Key dates

Section 2

- Assesses current stage of development
- Provides training structure
- Explores trainee Interests

Section 3

Induction details

Section 4

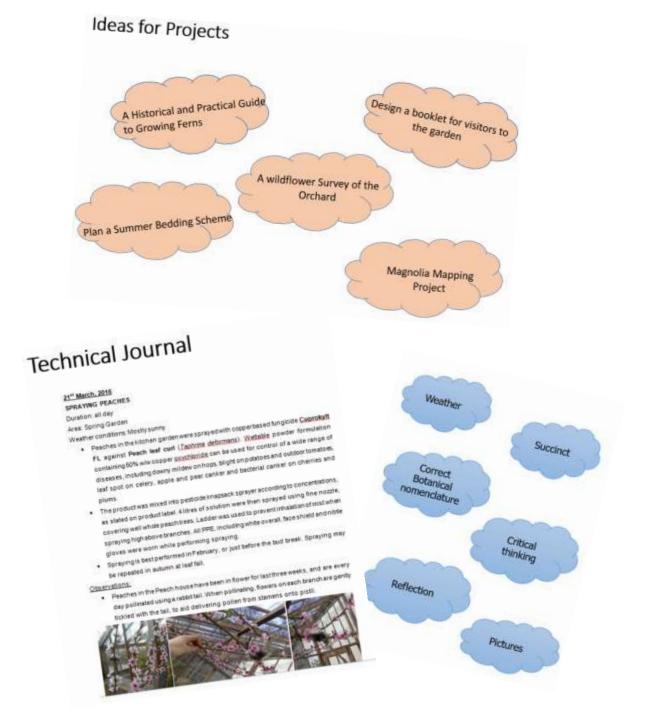
- Training programme
- Projects

Written Work

Scheme Handbook (vital!)

- Projects
- Plant Identification tests
- Daily technical journal

 Written work is uploaded onto Dropbox for scheme review



Written Feedback

Trainee receives feedback from:

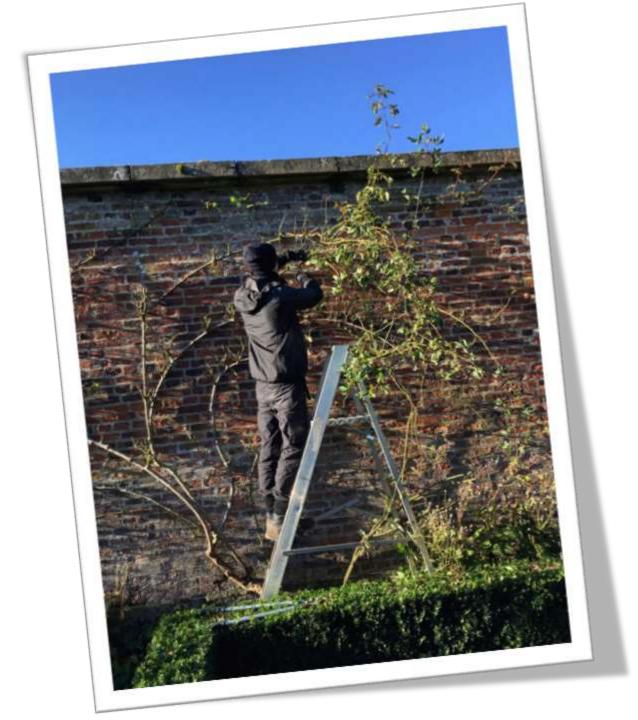
Supervisor: Verbal and/or written feedback on plant idents (weekly), journal and project (every 4 months)

HBGTP: Written feedback from external tutor on plant idents, journal and project (every 4 months)

- HBGTP receives written feedback from the trainee supervisor every 4 months.
- Feedback is collected from the placement garden and the trainee at the end of placement.

Challenges

- Quality across the garden/s
- Expectation management
- Recruitment
- Funding & resources
- Diversity



Do's and Don'ts

Do

- Include your team
- Be very clear on roles
- Allow 'extra' opportunities
- Collaborate

Don't

- Pick the person with all the skills already
- Expect them to hit the ground running
- Assume everything is fine
- Expect them to have a clear career goal in mind



Destinations

Common question...

Training V. Work

Case study: Louise Ellis, Audley End



Thank you for listening!

